

## **Privatization: Where It's Happening**

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*(Some U.S. cities and municipalities that have embarked on privatization)*

Atlanta, Georgia. Considering privatization of the city's wastewater system.

RM Clayton Plant  
Bill Lewis, Manager, Wastewater Pollution Control  
2440 Bolton Road N.W.  
Atlanta, GA 30318  
Ph. (404) 351-6120  
Fax (404) 350-4922

Boonville, Indiana. Signed a 10-year, \$13 million contract with PSG for the operation, maintenance and management of a WwTP (the city's sewer system, a water filtration plant and the distribution network).

Boonville City Hall  
Tim O'Neil, Project Manager  
P.O. Box 57  
Boonville, IN 47601  
Ph. (812) 897-0104  
Fax (812) 897-6819

Bridgeport, Connecticut. Also signed a deal with PSG for five years O&M of a wastewater treatment and collection system.

Water Pollution Control Authority  
Andy Abate, General Manager  
205 Bostwick Ave.  
Bridgeport, CT 06605  
Ph. (203) 576-7249  
Fax (203) 332-5650

Buffalo, New York. Expects to save \$22 million, or an 8 percent annual savings to rate-payers, in a five-year contract operations deal with American Anglian. American Anglian has a five-year renewal option at the end of the contract.

Buffalo Department of Public Works  
Joe Giambra, Commissioner of Public Works  
502 City Hall  
Buffalo, NY 14202  
Ph. (716) 851-5636  
Fax (716) 851-4201

Burlingame, California. Started the O&M business going in 1972 when it contracted with Wheelabrator EOS to provide full O&M services for a 5 million gallon per day WwTP. The original contract has consistently been renewed and now extends well into the 21st century,

US Filter Wastewater Treatment Plant  
Rich Perna, Plant Manager  
1103 Airport Blvd.  
Burlingame, CA 94010  
Ph. (650) 696-7230  
Fax (650) 342-3712

Cranston, Rhode Island. One of the first long term privatizations in the United States, in which Cranston leased its entire wastewater treatment and collection system to Triton Ocean State for 25 years. The deal with Triton — a subsidiary of Stamford, Connecticut-based Poseidon Resources Corp.—is expected to save the city \$74 million over the contract's term. Triton will finance all capital improvements and upgrades over the 25-year period.

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Cranston Public Works  
Peter Alviti Jr., Director of Public Works  
869 Park Ave. Room #109  
Cranston, RI 02920  
Ph. (401) 461-1000 ext. 3245  
Fax (401) 461- 9650

Evansville, Indiana. Has a five-year contract with EMC for the operation and maintenance of two WwTPs. EMC also operates and maintains the city sewer system. Saved \$ 1.5 million during the first three years of operations. EMC also has a 10-year O&M contract in partnership with American Water Works Company and American Anglian to run the city's main water treatment plant (WTP).

Evansville Water & Sewer Utility  
Jack Danks, General Manager  
1 Martin Luther King Blvd.  
Evansville, IN 47740  
Ph. (812) 426-5775  
Fax ( 812) 426-5721

Fairbanks, Alaska. Pursuing a 20-year leasing arrangement. The city would lease its water and wastewater utility to Golden Heart of Fairbanks as part of a deal that includes three other city utilities. At the end of the contract, the city would have the option to sell the utilities. Currently awaiting EPA approval.

Golden Heart Utilities Services of Alaska  
Tom Rogers, Director of Operations  
P. O. Box 80370  
Fairbanks, AK 99708  
Ph. (907) 459-6396  
Fax (907) 474-0619

Franklin, Ohio. In 1995, the Miami Conservancy District in Ohio sold a 4.5 million gallon per day WwTP to Wheelabrator EOS as part of an EPA demonstration project. The public utility received a cash payment and a 14 percent reduction in its annual wastewater expenditures. The deal also included a lease on the surrounding land.

US Filter Wastewater Treatment Plant  
Dan Ryan, Plant Coordinator  
Baxter Drive  
Franklin, OH 45005  
Ph. (513) 746-1711  
Fax (513) 746-1519

Fulton County, Georgia. Recently renewed a contract with JMM Operational Services (now United Water Services) for the operation and management of three WwTPs. JMM has won three EPA awards for its work in Fulton County. Two other treatment plants are privatized in Fulton County: Johns Creek and Little Creek.

Fulton County Public Works  
Big Creek Laboratories  
Bob King, Administrative Coordinator  
1030 Marietta Hwy  
Roswell, GA 30075  
Ph. (770) 640-3061 xt.111  
Fax (770) 640-3070

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United Water Services  
Joe Porter, Project Manager  
1030 Marietta Hwy  
Roswell, GA 30075  
Ph. (770) 992-1699  
Fax (770) 992-1672

Gary, Indiana. Poised to sign a deal for operation and maintenance of wastewater treatment facilities and the city sewer network. Looking for \$30 million worth of savings over the duration of the contract.

Gary Sanitary District  
Donald Love, Director  
3600 West 3rd Ave.  
Gary, IN 46404  
Ph. (219) 883-1027  
Fax (219) 944-0723

Hawthorne, California. Leased its water system to the California Water Service Company for 15 years in return for a one-off payment of \$6.5 million and annual payments of \$100,000. The city will not have to pay for capital improvements to the system during the term of the contract.

Hawthorne Public Works  
Charles Herbertson, Director of Public Works  
4455 West 126th Street  
Hawthorne, CA 90250  
Ph. (310) 970-7955  
Fax (310) 970-7033

Hoboken, New Jersey. In 1994, Hoboken negotiated a public/private partnership with United Water Services which now operates and manages the city's water system. The contract is for 10 years, but renewable for up to 40 years.

United Water New Jersey  
Joe Sensale, Superintendent of Operations  
135 Hackensack  
Hackensack, NJ 07601-6107  
Ph. (201) 646-4518  
Fax (201) 488- 1295

Howell Township, New Jersey. Raised \$35 million by selling its municipal water system to the New Jersey-American Water Company, a subsidiary of the American Water Works Company.

Howell Township Sewer Department  
Jeff Filiatreault, Chief Financial Officer  
P.O. Box 580  
Howell Township, NJ 07731  
Ph. (732) 938-5970  
Fax (732) 938-9350

Houston, Texas. Signed a five-year contract with JMM Operational Services for the operation and maintenance of its Southeast Water Purification Plant. Expects to save \$12-13 million over the life of the contract.

Southeast Water Purification Plant  
Joseph Hisle, Project Manager  
2620 Genoa-Redbluff  
Houston, TX 77034  
Ph. (281) 487-7555  
Fax (281) 487-7671

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Indianapolis, Indiana. Recently extended an existing O&M contract it has with the White River Environmental Partnership (a group of private firms) for a further 10 years. The city has already saved \$46 million since contracting with the Partnership in 1994 to manage two WwTPs and the sewer system. The contract has helped the city invest more than \$90 million over the last six years to rebuild its decaying sewers without passing on the cost to taxpayers. The new contract will provide savings worth \$189 million over the next 10 years.

White River Environmental Partnership  
Richard Farham, Project Manager  
700 S. Belmont Ave.  
Indianapolis, IN 46221  
Ph. (317) 327-2201  
Fax (317) 327-2230

Jersey City, New Jersey. Signed a five-year contract with United Water Services for the the management, operation and maintenance of its entire water system. The agreement is designed to enable the city's public utility to reduce its long term indebtedness by \$14 million over the contract's term.

City Hall, Jersey City  
Robert Lombard, Business Administrator  
280 Grove Street  
Jersey City, NJ 07302  
Ph. (201) 547-5148  
Fax (201) 547-4833

Milwaukee, Wisconsin. The Milwaukee Metropolitan Sewerage District recently signed a 10-year O&M contract with United Water Services. United Water will manage two WwTPs and the city's sewer system as well as a 30-megawatt power plant MMSD expects to save \$140 million over the duration of the contract.

MMSD  
John Jankowski, Contract Compliance Manager  
Kristine Hinrichs, Director of Finance and Administration  
260 West Seeboth Street  
P.O. Box 3049  
Milwaukee, WI 53201-0318  
Ph. (414) 272- 5100  
Fax (414) 277-0318

New Orleans, Louisiana. Signed a 5-year contract with PSG to operate and maintain two WwTPs, including one with a capacity of 122 million gallons per day currently the largest WwTP operated by PSG.

New Orleans Sewerage and Water Board  
Don Crowder, Superintendent  
625 St. Joseph, Room #311  
New Orleans, LA 70165  
Ph. (504) 585-2365  
Fax (504) 585-2429

Oklahoma City, Oklahoma. One of the largest public/private/partnerships in the country. Now into the ninth year of a contract it signed with PSG to operate, maintain and manage four WwTPs and a large pumping station. The city's facilities have won an EPA Environmental Excellence award.

Oklahoma City Water and Wastewater Utilities  
James D. Couch, Assistant City Manager, MAPS Project  
Bret Weingart, Acting Director  
420 West Main Street, Suite 500  
Oklahoma City, OK 73102  
Ph. (405) 297-2833  
Fax (405) 297-3818

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Pasadena, Texas. Awarded a five-year contract to STES for the operation and maintenance of three WwTPs. Anticipates saving \$4 million over the contract term as part of a cost-saving incentive plan.

Severn Trent Environmental Services  
Earl Goings, Project Manager  
3512 E. Pasadena Freeway  
Pasadena, TX 77503  
Ph. (713) 477-5856  
Fax (713) 475-0501

Santa Teresa, New Mexico. This IOU in southern New Mexico signed a 10 year contract with Eco Resources for the operation and maintenance of its entire water and wastewater system. The contract also covers meter reading, customer service, and billing and collection. Santa Teresa is located in a growing area of southern New Mexico, 12 miles west of El Paso, Texas.

Eco Resources  
Robert Diaz-Deleon, District Manager  
P.O. Box 2  
Santa Teresa, NM 88008  
Ph. (505) 874-4718  
Fax (505) 589-1954

Eco Resources  
Steve Held, Vice President  
9511 Ranch Road 620 North  
Astin, TX 78726  
Ph. (512) 335-7580  
Fax (512) 335-0251

Seattle, Washington. Signed a 25-year contract with CDM Philip for the design, construction and operation of its Tolt water treatment facility. The contract is reportedly saving the city nearly \$70 million — or 15 percent of the estimated cost of pursuing the project using a conventional public works procurement process. The project is financially backed by the powerful Philip Services Corporation.

Seattle Public Utilities  
Elizabeth Kelly, Tolt Project Manager  
Dexter Horton Bldg.  
710 2nd Ave.  
Seattle, WA 98104  
Ph. (206) 386-9779  
Fax (206) 684-0206